



Provost Brien N. Smith – academic vitality and vibrancy via an optimized academic portfolio now including curricular efficiencies and other perspectives

Vice President Neal McNally – financial realities and perspectives

Vice President Holly Jacobs – human resources realities and perspectives

9:45—11:30 **Moderated Panel Discussion with members of the Board of Trustees**

Trustees Molly Seals and Anita Hackstedde, moderators

Panelists

Bob Adkins, CEO Gray Associates

David Daniels, Ed Tech Advisor/Investor

Tom Taylor, Senior Consultant & Principal, EAB

11:30—12:00 **Moderated Q&A (questions collected from attendees)**

12:00 - 12:15 Closing Comments and Observations

Moderators: Trustees Seals and Hackstedde (as offered)

Members of the Board of Trustees (as offered)

President James P. Tressel

Provost Brien N. Smith