Board of Trustees: Executive Committee FUTURE STATE ADVANCE Youngstown State University October 25, 2021 Chestnut Room, Kilcawley Center In-person

Overview: Given BOT Survey responses in advance of the September BOT meeting and as discussed at that meeting, there will be two YSU BOT FUTURE STATE ADVANCES during the 2021-22 academic year. The first ADVANCE will focus on academic vitality and sustainable prosperity of Youngstown State University (YSU) over the next 10-20 years, while the second will focus on YSU's role in mutual sustainable prosperity of the Mahoning Valley and the region.

Preparatory Readings:

- <u>https://www.chronicle.com/article/for-college-finances-theres-no-return-to-normal</u>
- <u>https://www.hanoverresearch.com/reports-and-briefs/2021-trends-in-higher-education/</u> (requires registration to download)
- <u>https://www.insidehighered.com/views/2021/06/14/seven-steps-higher-ed-must-take-keep-pace-changes-our-society-opinion</u>
- <u>https://robertkelchen.com/2018/05/10/is-administrative-bloat-a-problem/</u>

As it relates to this and the next ADVANCE:

• <u>https://www.brookings.edu/research/supporting-distressed-communities-by-strengthening-regional-public-universities-a-federal-policy-proposal/</u>

Executive Committee Meeting

9:00 – 9:15 Call to Order and Welcome Chairperson Jakubek Overview of Purpose of the Advance Vice President & Board Professional Mike Sherman

Given that EAB (Tom Taylor) and Gray (Bob Adkins) have such in-depth knowledge about YSU and higher education in General and given the fact that institutions must become much more innovative and entrepreneurial to survive and/or thrive (David Daniels previously with Academic Partnerships and higher education evangelist and entrepreneur), the BOT will engage with three expert panelists considering YSU's Future State.

9:15 –9:45 Context Setting Comments

President James P. Tressel – higher education and a vibrant and sustainable Youngstown State University Provost Brien N. Smith – academic vitality and vibrancy via an optimized academic portfolio now including curricular efficiencies and other perspectives
Vice President Neal McNally – financial realities and perspectives
Vice President Holly Jacobs – human resources realities and perspectives

9:45—11:30 Moderated Panel Discussion with members of the Board of Trustees Trustees Molly Seals and Anita Hackstedde, moderators Panelists Bob Adkins, CEO Gray Associates David Daniels, Ed Tech Advisor/Investor

Tom Taylor, Senior Consultant & Principal, EAB

11:30-12:00 Moderated Q&A (questions collected from attendees)

12:00 - 12:15 Closing Comments and Observations

Moderators: Trustees Seals and Hackstedde (as offered) Members of the Board of Trustees (as offered) President James P. Tressel Provost Brien N. Smith