

Academic Excellence and Student Success  
Youngstown State University  
Board of Trustees  
September 1, 2021

Background materials related to recommendations associated with the Academic Program Enhancement and Effectiveness Initiative (APEEI).

The approach included multiple constituencies across time and those groups had opportunities for input into the process at various times during the process.

**December 6, 2017**

## **Principles and Practice of Shared Governance**

### **Youngstown State University**

#### **Principles of Shared Governance**

- Shared governance expects those who will be affected by a decision on policy or procedures can be informed and can influence governance decisions by their input.
- Shared governance relies upon consistent, trustworthy communication that is multidirectional and reciprocal and focused on our mutual goals of student success and institutional effectiveness.
- Shared governance requires mutual accountability of all members of the University community for the proper execution of their roles in a timely manner.
- Shared governance permeates all levels of decision-making within the University community.
- Full and active participation at all levels of shared governance is encouraged.
- Recommendations made through shared governance processes can influence university decision making.

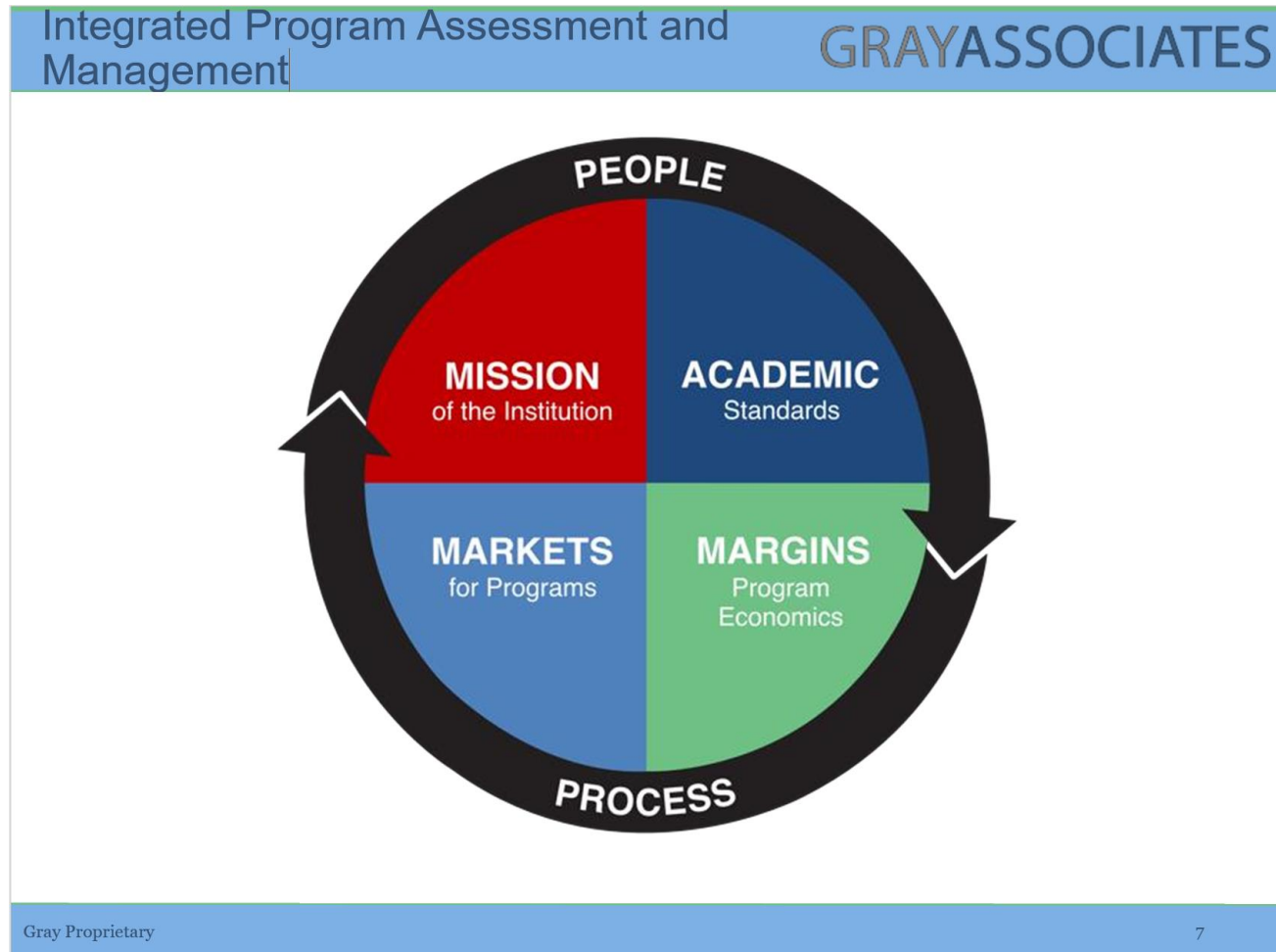


Figure 1: The Framework for APEEI had overarching principles associated with mission and standards.

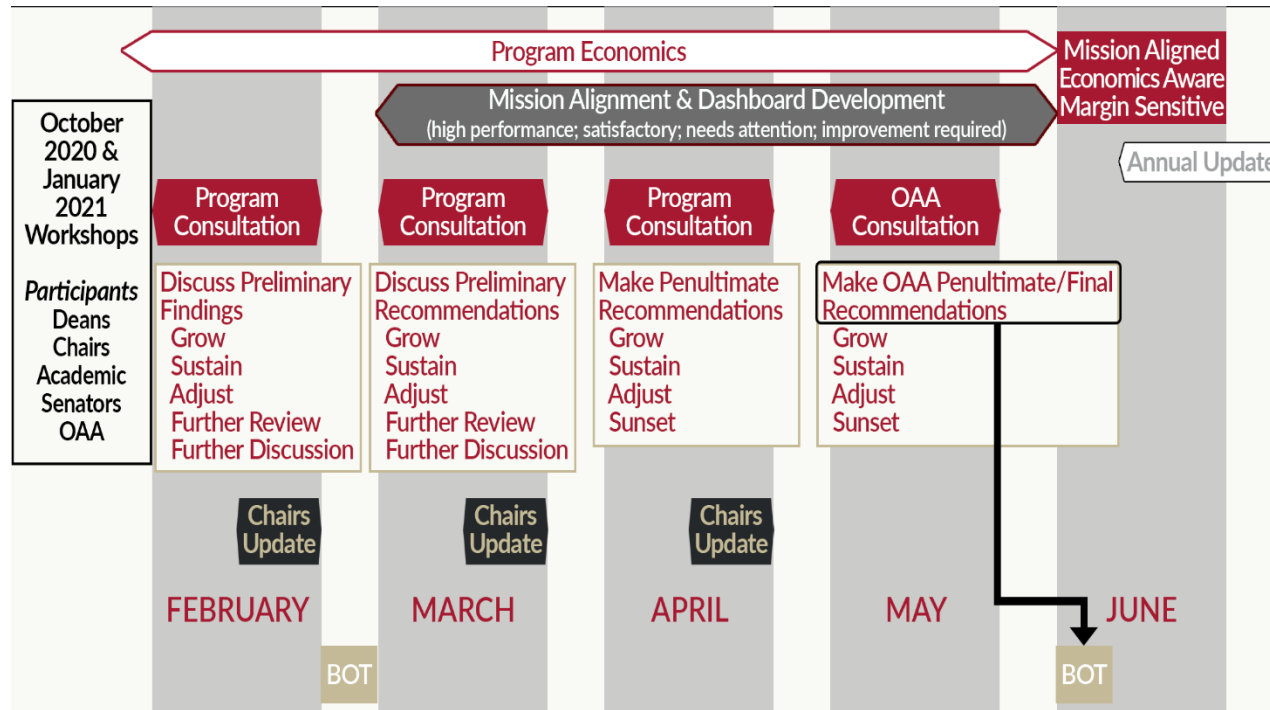


Figure 2: The ultimate perspective is for academic programs to exist in the context of alignment with the mission, in consideration of economics, being sensitive to margin.

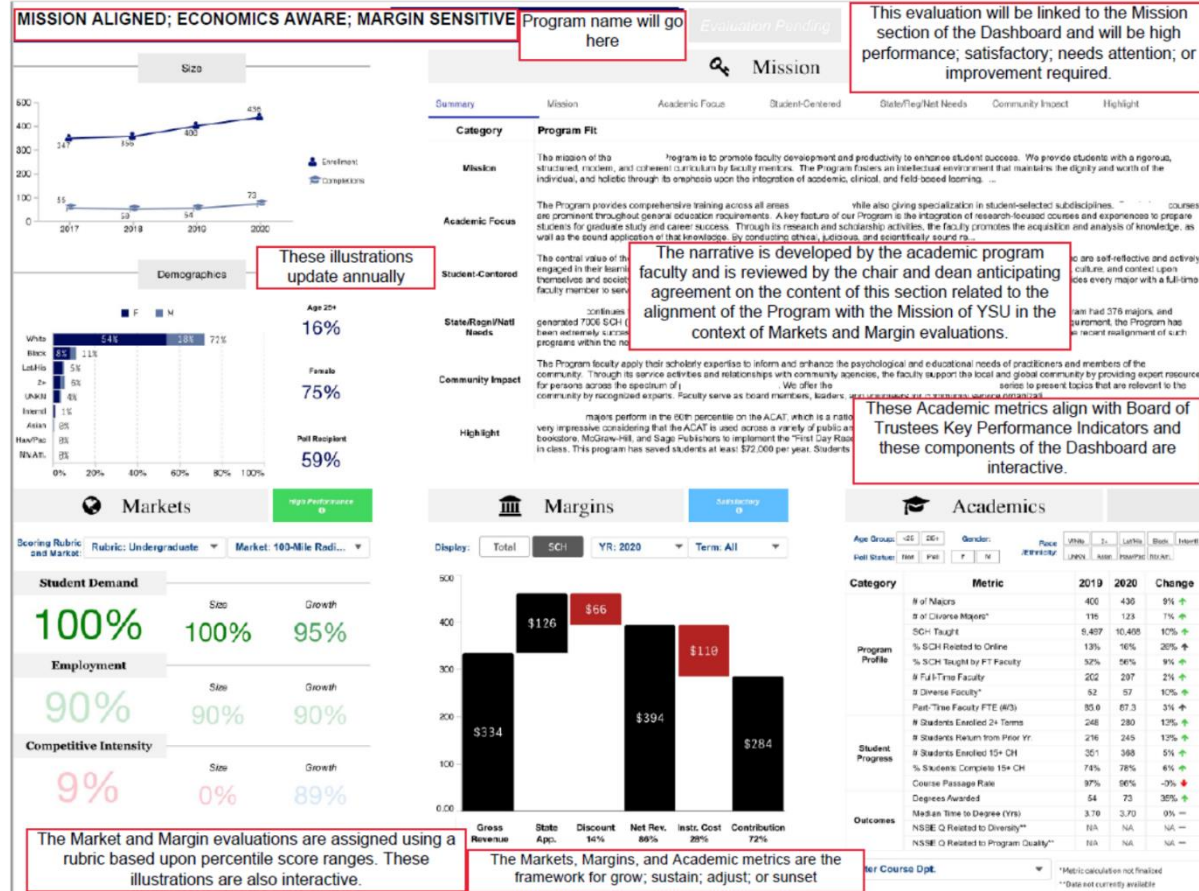
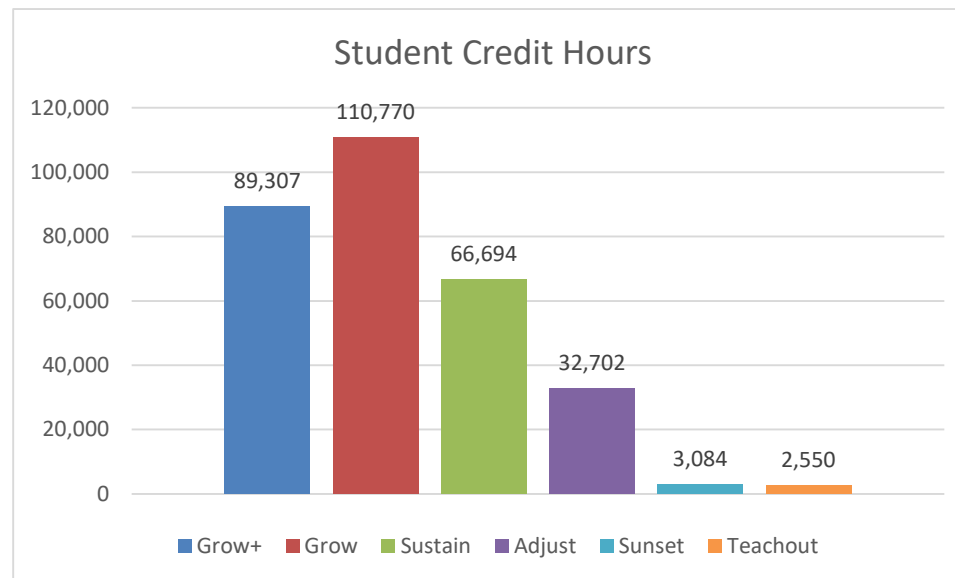
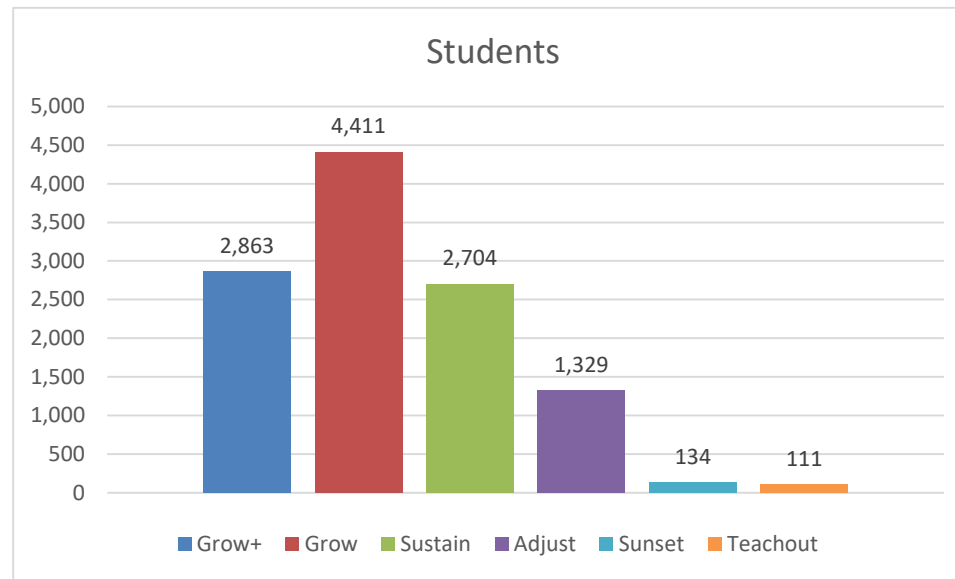


Figure 3: The APEEI process resulted in a Dashboard mimicking this illustration for each academic program that will help inform goals and strategies to align with the Plan for Strategic Actions to Take Charge of Our Future.

The following graphics (2019-2020) align with the handout titled: 2021 APEEI



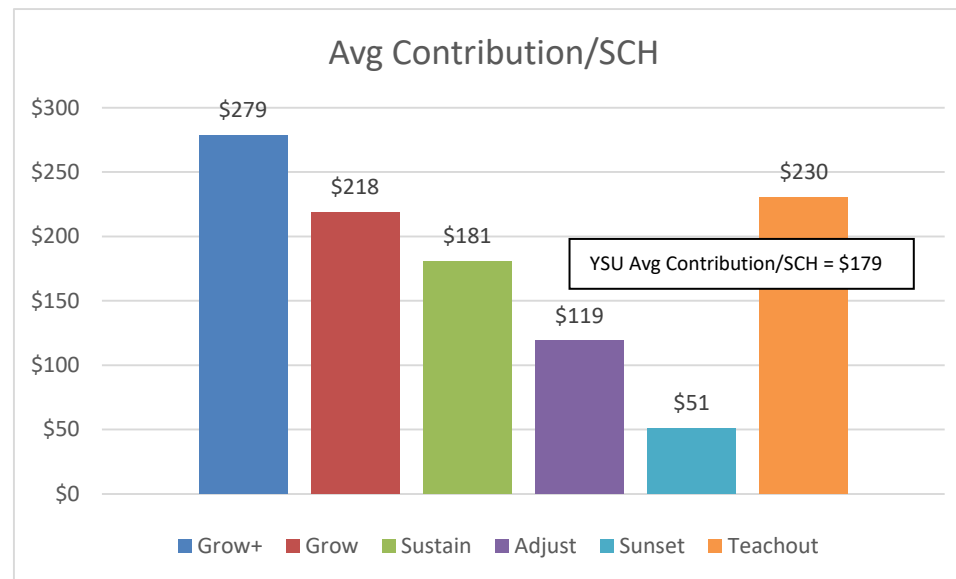
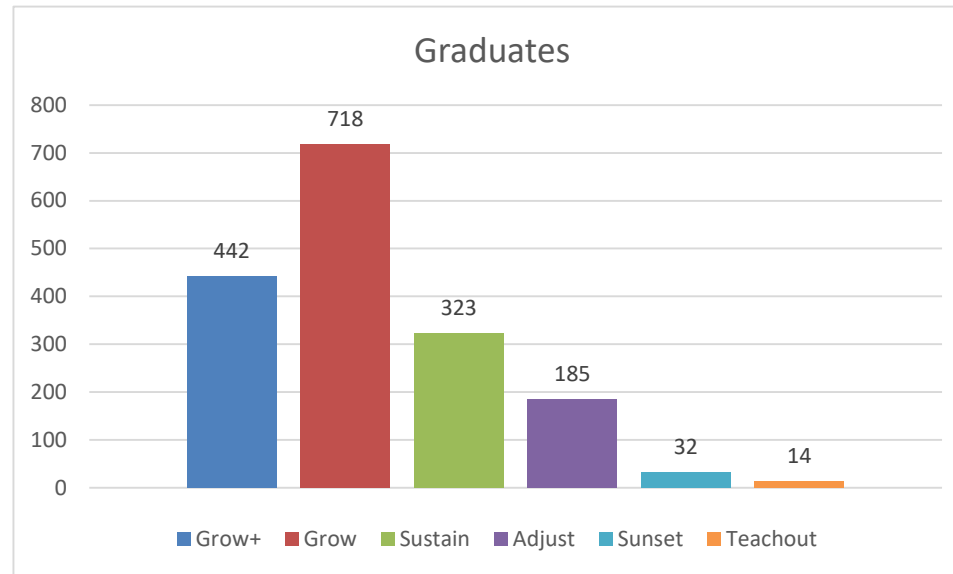


Figure 4: Teachout programs have students in them that are completing their degrees. These are programs that were sunset prior to APEEI.