Appendix C

Youngstown State University: An Urban Research University

Youngstown State University, as a member of the global community of scholars, contributes to the development and application of knowledge for the betterment of humankind. The University strives to improve the quality of life and strengthen the economy of the region, and forms the major regional conduit to the global community. As is fitting for an urban research university, YSU faculty and students participate in basic and applied scholarship that enriches teaching and learning and engages with local and global communities. Scholarship at YSU may be directed toward identifying and addressing the social, cultural, and economic needs of nearby urban neighborhoods and the city of Youngstown, but because not all nearby communities are urban, research at YSU is not confined to urban issues. YSU, as an urban research university, is made stronger and more competitive through linkage with a high-quality research university.

Core Principles

Scholars/Teachers. 'BDVMUZ TDIPMBSTIJQ JT JOUFHSBUFE, BT BQQSPQSJBUF, JOUP UFBDIJOH BOE MFBSOJOH BDUJWJUJFT BOE GBDJMJUBUFT VOEFSHSBEVBUF BOE HSBEVBUF TUVEFOU SFTFBSDI. Scholarship at YSU informs and energizes teaching but does not displace teaching and learning in importance. Scholarship at YSU provides an education that is both up-to-date and grounded in best practices—qualities necessary for developing a globally competitive workforce. At YSU, basic and applied scholarship is original and innovative, allowing for diverse scholarly interests and methodologies. It is not bounded by the walls of the University's labs or classrooms, but is disseminated according to the highest standards of each discipline. Faculty and students engage in scholarship that applies theory learned in the classroom to the world beyond in all fields, from the arts and humanities to the sciences. The University pursues scholarship opportunities within internships, service learning, and action research projects that may also benefit the community.

Scholarly Engagement. : 46 JT DPNNJUUFE UP TFFLIOH KPJOU CFOFöU UISPVHI NVUVBM TIBSJOH PGJOGPSNBUJPO, FYQFSUJTF, BOE SFTPVSDFT, XJUI UIF SFDPHOJUJPO UIBU FYQFSUJTF JT BMTP GPVOE JO UIF DPNNVOJUZ. Community engagement is necessary for university-based scholarship to be relevant to and advance the public sphere. Community is defined broadly and includes (but is not limited to) academic, discipline-specific, geographic, and professional communities. YSU faculty, staff, and students partner with local, regional, and global businesses,

community agencies, and leaders to identify important community research needs. YSU shares its resources to answer important questions, solve community-related problems, and advance best practices in all disciplines. It provides access to equipment, to faculty and student expertise, and to other resources that foster collaboration on funded projects with community entities.

Resource Alignment. 5IF JOTUJUVUJPO XIMM JOWFTU JO OFX BOE FYJTUJOH BDBEFNJD QSPHSBNT UIBU XIMM BVHNFOU : 46T SFTFBSDI-SFMBUFE TLIM CBTF. To strengthen its research portfolio, YSU will continue to develop master and doctoral-level programs that advance the intellectual, cultural, and economic life of the region and nation. Innovative scholarship will enhance existing Centers of Excellence and create opportunities for new Centers of Excellence that facilitate faculty and student research, while also serving the community. Research, new academic programs, and Centers of Excellence will differentiate YSU as an VSCBO SFTFBSDI VOJWFSTJUZ NFFUJOH UIF EJTUJODU OFFET PG UIF OPSUIFBTU OIJP DPNNVOJUZ and beyond.

"QQSPWFE CZ UIF :PVOHTUPXO 4UBUF 60JWFSTJUZ "DBEFNJD 4F0BUF "QSJM 7, 2010